VPM: Improving the System

Scott Luchak, P.Eng. Chair, VPM Committee February 13, 2023



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Introductory Remarks

- · Industry supports a quality-based selection system that is fair, equitable, unbiased, and transparent.
- Properly applied, VPM will contribute to building effective and collaborative relationships between the City and Contractors to ensure the best possible project outcomes.
- NCHCA has convened a VPM Program committee that regularly reviews the VPM program with the City and shares industry concerns and ideas, with the goal of continuously improving the VPM program.

Industry Challenges

- 1. Inconsistent understanding of the program objective
- 2. Subjectivity of scoring
- 3. Project scope or complexity are not taken into account

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Best practices for managing VPM

- 1. Expectations meetings
 - Critical forum to establish project-specific goals and expectations
- 2. VPM discussions throughout the project lifecycle
 - When are these discussions conducted (during regular project meeting, or other specific times?
 - Who attends are consultants involved?
- 3. VPM closeout
 - · When are VPM scores finalized?
 - How are scores communicated?
- 4. Appeals process
- 5. Importance of up-to-date scores

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VPM category review

- 1. Overall project management
- 2. Supervision
- 3. Quality
- 4. Health & safety
- 5. Cooperation & public relations
- 6. Cost control
- 7. Site management
- 8. Schedule management

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Thank you!

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